



# The Value of Dairy Business of the Year











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# DBOY Vision & Purpose Statement



The strategic purpose of Dairy Business of the Year (DBOY) is to **contribute** to dairy farmers and the dairy industry in New Zealand by:

*i. challenging* paradigms to bring about ongoing *improvements* in farm profitability;

*ii. developing resilient and sustainable farming systems;* 

*iii. recognising and reinforcing the value of motivated and innovative people within farming enterprises;* 

*iv. increasing the awareness of dairy farming practices that minimise dairy farming impact on the environment.* 

To bring about positive change across these four core objectives, Dairy Business of the Year activities and events encourage dairy farmers of every scale and business model to benchmark profit, people management and environmental practices to identify gaps and implement solutions.



# Three Key Dairy Business Focuses of DBOY DAIRY BUSINESS OF THE YEAR

Define and benchmark

- rofi the physical and
  - financial performance
- Δ of the business to identify needs and gaps, which equips the stakeholders to make changes where required to optimise the business and provide resilience

Analysed using Global **Dairy Farms** 

Define efficiency and **(**) ā productivity

- Emphasise the value of
- Peo people within the business

Improving staff retention

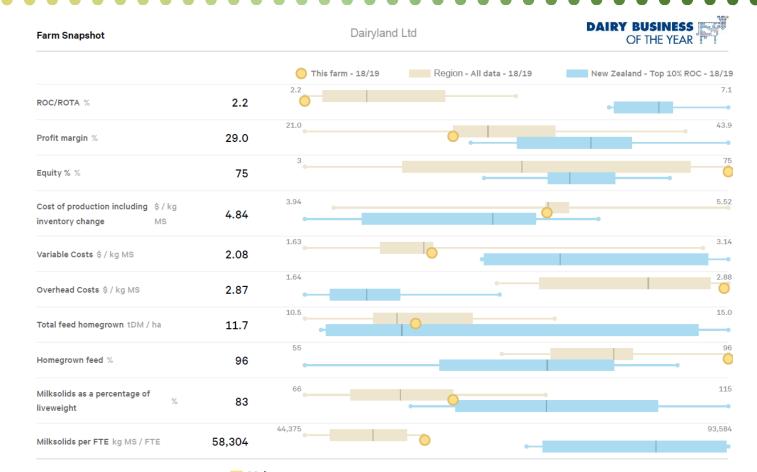
Analysed in a comparative scorecard by No8HR

Planet Keep up with regulations Improve nutrient efficiencies Our Analysed using Overseer and applied to a best management practice scorecard completed by Headlands Environmental **Specialists** 



### Farm Physical & Financial Performance Scorecard Example





Report generated in Global Dairy Farms - built by 🔀 Xcheque"



### Human Resources Performance Scorecard Example



SECTIONS	MEASURED BY	Lower Score		Median	Good performance		Your Farm Results	Group Average	You Score
BUDGETED SPEND	People Investment per Cow			•			\$434.20	\$486.51	1
	Cows per FTE		•				139.99	175.92	C
UTILISATION TRAINING SPEND	Milk Solids per worked hour		•				19.64	29.94	c
	Training spend per FTE in \$\$						\$0.00	\$337.01	c
	Training spend per FTE in hrs	•					0.00	6.24	c
	Costs per FTE (milk co fines, employment disputes costs etc)					•	\$0.00	\$509.75	1
UNPLANNED COSTS	Unbudgeted Days Lost per FTE (i.e. sick / grievance/ suspension / breavement)					•	0.78	3.63	0
LABOUR TURNOVER	Management Staff					-	0%	4%	1
	Non Management Staff					-	0%	23%	1
	% days lost due to injury per FTE					-	0%	5%	1
HEALTH, SAFETY & WELLBEING	Rostered Days off per annum per FTE	•					5.83	63.39	c
								L SCORE of 15)	8.
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### Environmental Performance Scorecard Example



Category	Best Management Practise	High Risk (1)	Med-High Risk (2)	Medium Risk (3)	Med-Low Risk (4)	Low Risk (5)	Result	Score
EFFLUENT	Lined/sealed effluent pond						Unlined / No Storage	1
	Percentage of the farm irrigated with effluent						29.0%	3
	N loading on effluent area kgN/ha						112	3
	Application Rate						10 - 25mm	3
NITROGEN	Kilogram of Milk Solids per Kilograms of Nitrogen Leached						42	2
	Kg N Leached/ha						26	4
	N Conversion Efficiency %						29.0%	2
	Soluble Nitrogen Use						82	3
PHOSPHORUS	Phosphorus Loss/ha						0.6	4
	Olsen P Levels						At optimum	4
	Soil Moisture Monitoring						N/A	N/A
	Precision irrigation (soil mapping, GPS)						N/A	N/A
SOIL	Winter Cropping Area						0.0%	5
PROTECTION	Winter Stock Management (pugging avoidance)						Cows moved frequently during wet periods	2
Scores for irri	igated farms are out of 70 and nor	n irrigated farms o	out of 60				Raw Score Out of 60:	36
Numbers an	e extracted from OverseerFM					A	djusted Score Out of 15:	9.00
) SPONSC	ors	leadlands	Ministry for	<b>Primary Industrie:</b> Manatū Ahu Matua			DAIRY	BUSI DF THI

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**Overseer** 





### The Value of DBOY Reports and Regional Optimisation Days

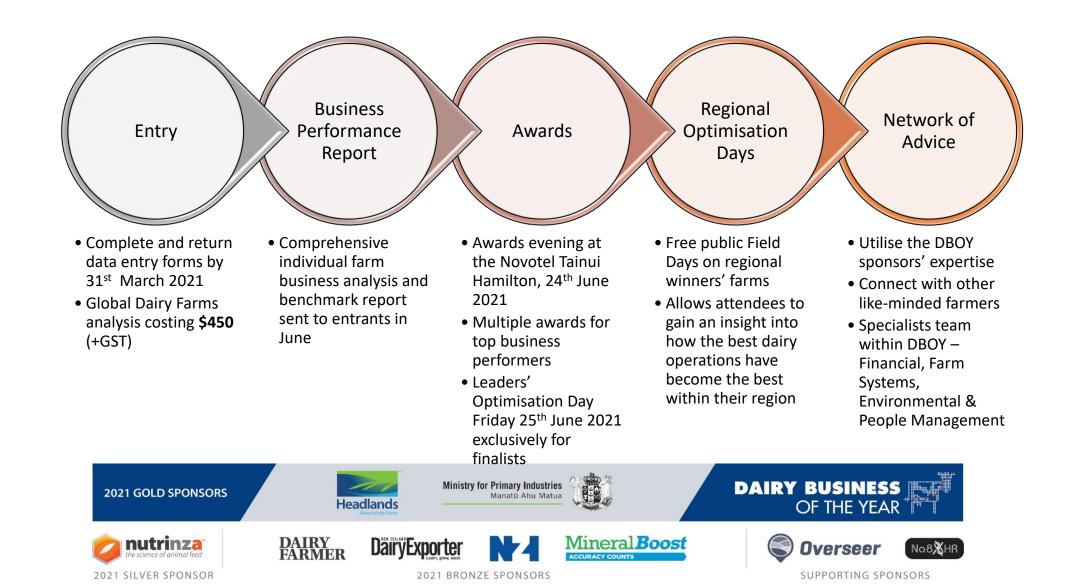
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#### Implement Review Benchmark Analyse Analyse your business Identify where to Apply best practice Compare your in detail including make adjustments to dairy farming business performance your farm financial improve performance. principles that will across all KPIs and physical, equip your business to against others within DBOY provides a highenvironmental and be more profitable, level SWOT analysis of your region. resilient and people management. all three areas Set goals and aim to sustainable. Allows you to define (profitability, people be a top-performing your business and the environment). and resilient dairy performance, which in enterprise. DBOY's large network turn provides an of specialists provides opportunity to make the opportunity for changes and further advice. improvements. Monitor year-on-year performance to ensure resilience and business optimisation. DAIRY BUSINESS Ministry for Primary Industries 2021 GOLD SPONSORS Manatū Ahu Matua Headlands OF THE YEAR nutrinza DAIRY FARMER Mineral Boost DairvExporter **Overseer** No.8XHR

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## **DBOY Event Milestones**





# What Farmers say about DBOY





#### Tim Montgomerie- 2019 Finalist - Waikato

 "We have entered three times now as the data gained via the Farm Performance Reports is invaluable in assisting us make evidence-based decisions for our business. DBOY allows us to benchmark ourselves with other top-end business and provides an accurate "warts and all" critique of our business. The report also helps us set KPIs that ensure relevance for our goals. We now have a comprehensive set of data that we use to not only assess performance, but also assist with planning/modelling future strategies"



#### Anna Kalma – 2016 Finalist - Waikato

• "I've entered every year since I started farming. It was more about getting a better handle on my business and where I performed well. The value was very much about benchmarking myself against similar systems and different years. It's helped me drop costs and refine other areas of the business and identifies where I can do better. This is a simple and easy competition to enter."



#### Andrew & Sibylle Sulzberger-2017 Supreme Winner - Taranaki

**Ministry for Primary Industries** 

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Manatū Ahu Matua

"The detailed physical and financial analysis and report from DBOY consultants provided us
with a better understanding of key performance indicators in our business. The reports
reinforced our low cost structure and identified areas we could tweak to gain even great
efficiencies. Winning the Regional and Supreme has put us in good stead with our bank, and
they have greater confidence in us and see us as a low risk which is really important, especially
for any future developments or opportunities we may want to pursue."

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Headlands











**Option 1 Complete Online**: simply fill in the forms while online. Please note each form must be completed in one sitting so be sure to check the time requirements on each form.

**Option 2 Complete in Excel**: download the Excel form and complete in your own time.

**Option 3 Complete on Paper:** download and print the PDF files or contact DBOY and we will post the entry forms to you.



## Entry Process



